



U.S. Army Research, Development and Engineering Command



TECHNOLOGY DRIVEN. WARFIGHTER FOCUSED.

Systems Thinking in the Army

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Report Documentation Page				Form Approved OMB No. 0704-0188	
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1. REPORT DATE OCT 2011		2. REPORT TYPE		3. DATES COVERED 00-00-2011 to 00-00-2011	
4. TITLE AND SUBTITLE Systems Thinking in the Army				5a. CONTRACT NUMBER	
				5b. GRANT NUMBER	
				5c. PROGRAM ELEMENT NUMBER	
6. AUTHOR(S)				5d. PROJECT NUMBER	
				5e. TASK NUMBER	
				5f. WORK UNIT NUMBER	
7. PERFORMING ORGANIZATION NAME(S) AND ADDRESS(ES) U.S. Army Research, Development and Engineering Command,3071 Aberdeen Blvd,Aberdeen Proving Ground,MD,21005				8. PERFORMING ORGANIZATION REPORT NUMBER	
9. SPONSORING/MONITORING AGENCY NAME(S) AND ADDRESS(ES)				10. SPONSOR/MONITOR'S ACRONYM(S)	
				11. SPONSOR/MONITOR'S REPORT NUMBER(S)	
12. DISTRIBUTION/AVAILABILITY STATEMENT Approved for public release; distribution unlimited					
13. SUPPLEMENTARY NOTES 3rd Annual SERC Research Review (ASRR 2011), 5-6 Oct, Hyattsville, MD.					
14. ABSTRACT					
15. SUBJECT TERMS					
16. SECURITY CLASSIFICATION OF:			17. LIMITATION OF ABSTRACT Same as Report (SAR)	18. NUMBER OF PAGES 19	19a. NAME OF RESPONSIBLE PERSON
a. REPORT unclassified	b. ABSTRACT unclassified	c. THIS PAGE unclassified			

Why do Systems Thinking?



Systems Thinking: Outside the Box

Desired Capability: Space exploration will require a writing implement that is capable of writing in:

1. A vacuum
2. Zero g environments
3. Planar orientations (from 0-360)°
4. Hot temperatures of +150°C in sunlight
5. The cold shadows of space at -120°C



2 Years, and a total investment of \$1M

**Fisher
Corporation
Interpretation**



0 years, and a total investment of ¢0.3

**Alternative
Interpretation**

Be careful how you define the problem

Systems Thinking: Outside the Box

Army EOD Robot Example

- Background: Interrogating IED takes a lot of time
 - Route Clearance Patrols are exposed to unnecessary danger when deploying EOD robots
 - The EOD technician has to dismount the truck, take out the robot, to properly configure the robot for it's mission, all the while exposed to potential small arms fire
- ***Desired Capability:*** Provide the Route Clearance Patrol Engineers and EOD technicians a way to transport and deploy a Talon robot, and/or Packbot, with a camera and robot arm, without exposing the crew to danger

Be careful how you define the problem

Systems Thinking: Army EOD Robot Example



Overcomplicating the problem

Systems Thinking: Outside the Box

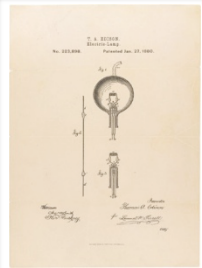


The Simple Solution

Systems Thinking: Awareness of Multiple Solutions

Setting the Stage: 1920

1880 - Electric Light
Bulb Patented



1880

1905 – 1910 Electricity Available
in Larger Metropolitan Cities



1901- Marconi demonstrates
Wireless Radio Telegraph



1920 – 1925 Radio
Enters the Home



1923 – 1925 Electrical Vacuum Tube
microphone results in more music
available on Record



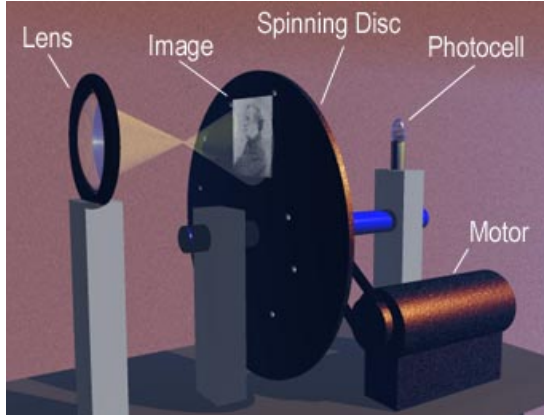
1925 – “Talkies”
Black and White
Movies with Sound
become available

1925

**Desired Capability: Provide an in-home entertainment
experience which provides moving pictures and sound**

System Thinking

Mechanical Television



- Evolutionary Idea
 - Uses Rotating disk to create 'moving' images
- Stemmed from the Moving Picture

Brute Force Solution

- Issues with Camera and TV scaling
- Performance limitation (lines and images per second)
- Synchronizing motor speeds

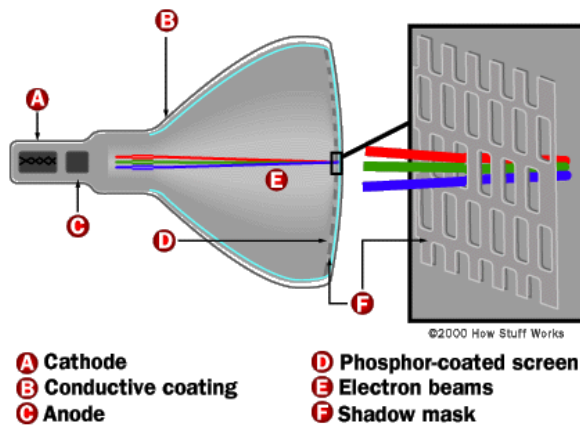


1926, In the U.K. John Logie Baird
Develops a Mechanical Television

**Be aware that there are multiple competencies
(illities & engineering disciplines) to solve a problem**

System Thinking

Electrical Television



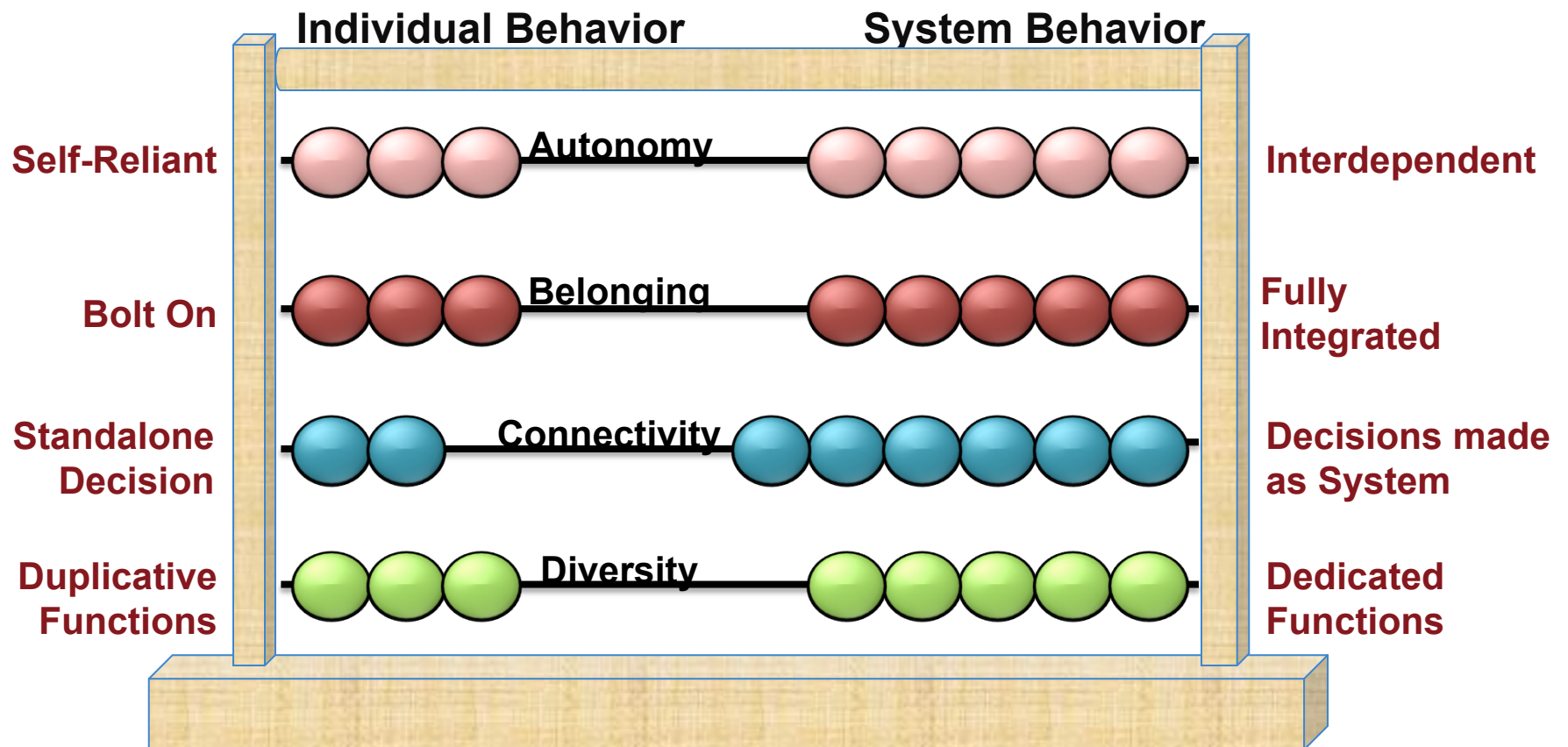
- **Revolutionary Idea**
 - Uses pixels to form an image
- **Complex Approach resulting in a simpler overall system**
- **Stemmed from the invention of the Cathode Ray Tube**
 - Uses an electron gun directed by an electromagnet to fluoresce a screen



Be aware that there are multiple competencies (sciences & engineering disciplines) to solve a problem

Systems Theory

The test for “Systems”



A systems must demonstrate some new and Emergent behavior or function

Tenets for Systems Established by Georg Wilhelm Friedrich Hegel
Circa 1820

Systems Theory

U.S. Army System Example



The U.S. Army:

- Every component has to give up some **Autonomy**
 - Comport with the Military Code of Conduct, i.e. behavior, hair cut, uniform, etc.
 - **Overall Systems becomes more Autonomous** – e.g. Deploy on 4 hours notice
- To **Belong** each component must centralize some functionality
 - **Become a Part of the Team**,
- Each component must be **Diverse** (add a non-redundant function to overall system)
 - **Specific** jobs and specialties
- Components must be **Connected** and share resource with overall systems
 - **Trust and Reliance** on fellow soldiers and the Army – e.g. meals, overwatch



Greater than the sum of its elements

HMMWV Example

Non-Systems Behavior

Redundant Component function- e.g.

- Timing sources
- Displays screens
- Operating Systems
- Controls (HW/SW)
- Cooling (heat sink and fans)
- Power conversion (DC to DC/AC)
- Power Conditioning & Surge protection



Limited sharing and Trust - Information from one system doesn't cue or drive the behavior in surrounding systems

The Price for Non-Systems Behavior

- Every component holds on to their **Autonomy**

Incompatible Goals

- Each component has **decentralized** functions

Bolt On Behavior

- Each component has **unintended redundant** function

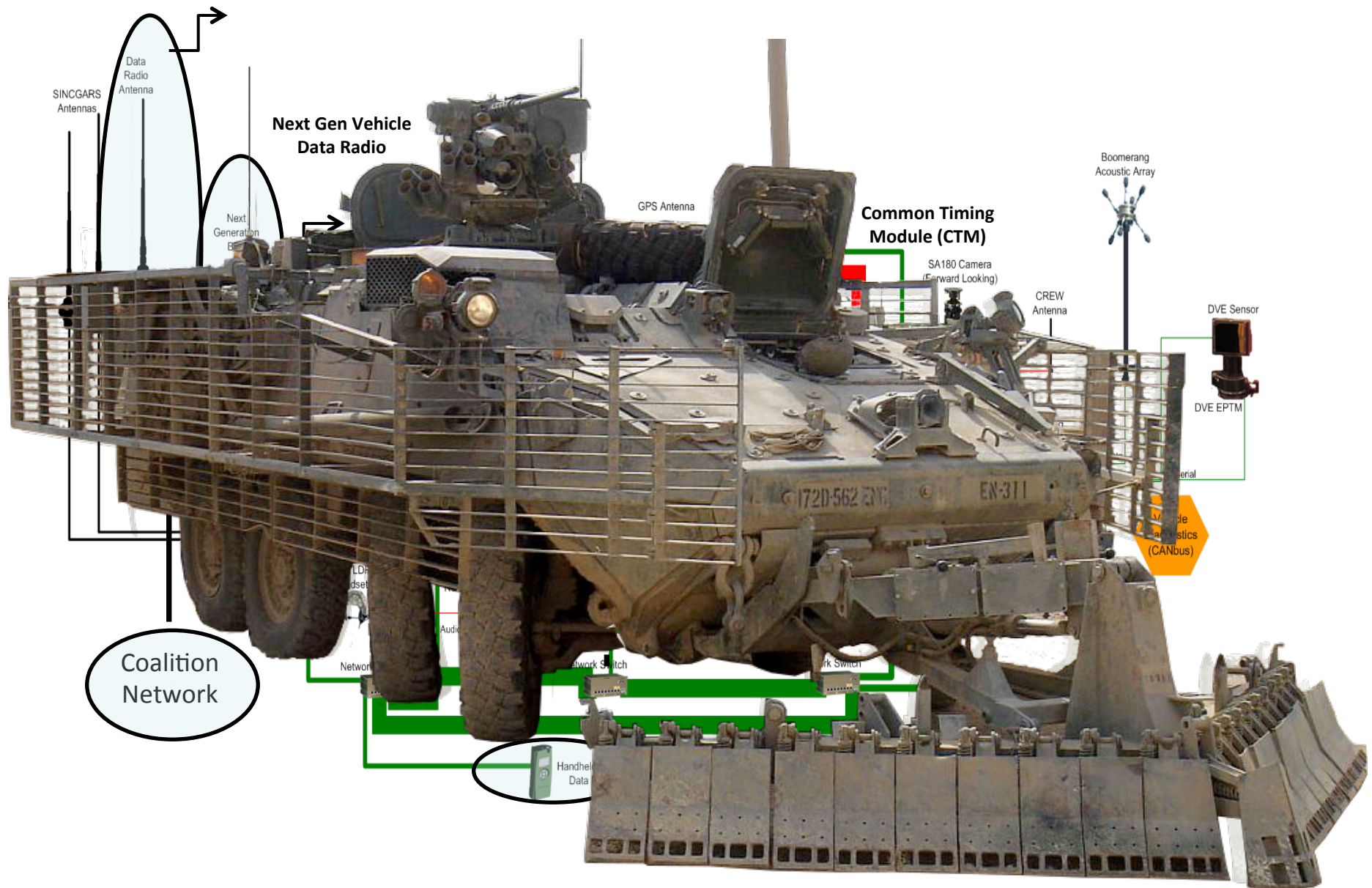
Duplicative Functions

- **Non System-Centric** Decisions making

Decisions in a vacuum



VICTORY Next Generation Enhancements

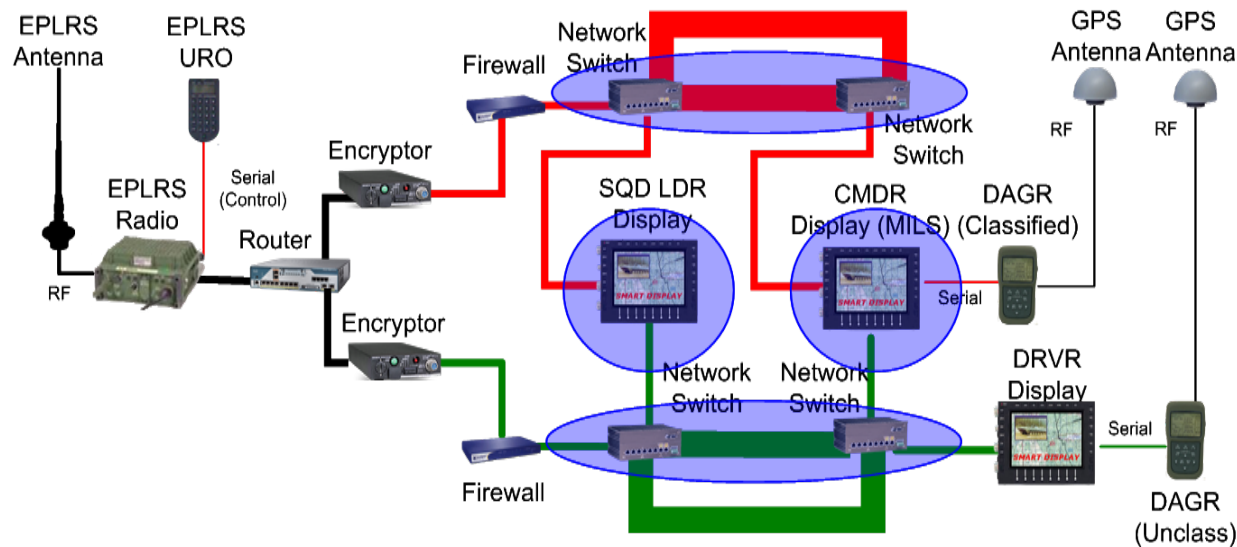


So why use SF?



Backup

Information Assurance [Multiple Independent Levels of Security (MILS)]

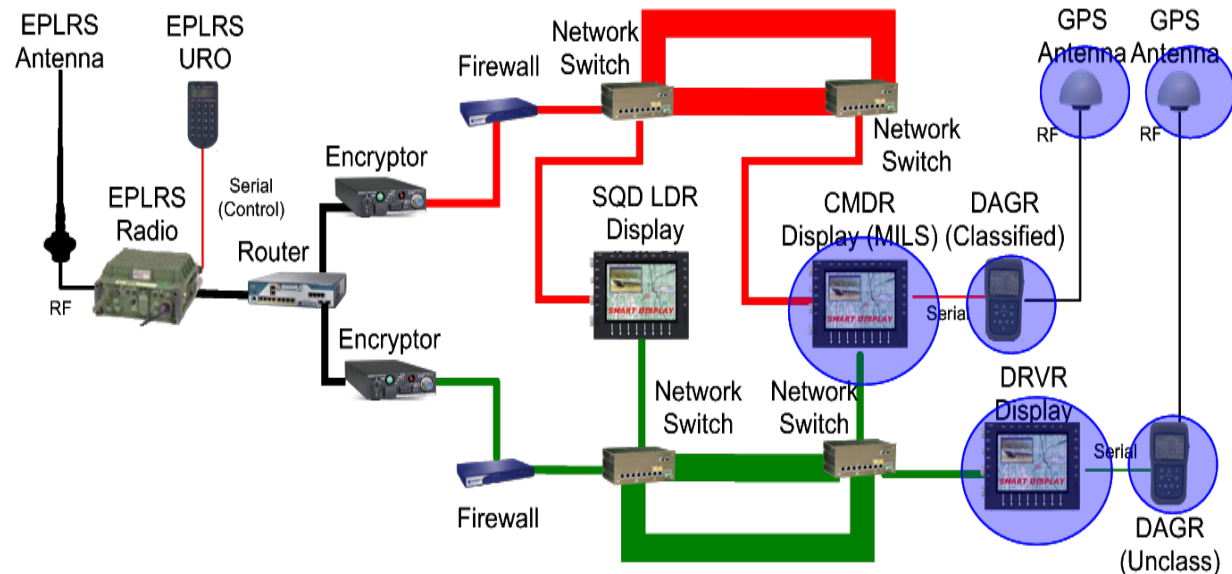


MILS solution protects data in intra-vehicle network

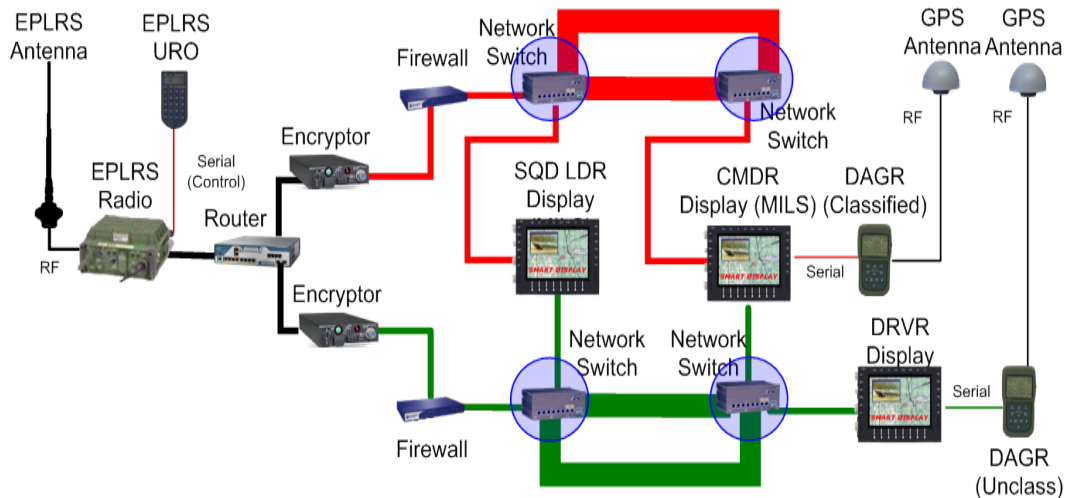
- Two physically separated enclaves (secret and unclassified)
- UNCLASS apps and users (e.g. CLOE) are accommodated
- Shared smart display with trusted separation kernel
- Accepts processing assets that include their own cross domain guards

Time & Location Distribution

- GPS antenna and receiver for each classification level
- Time & location are published on the network
- Allows for fewer GPS devices to support C4ISR/EW systems



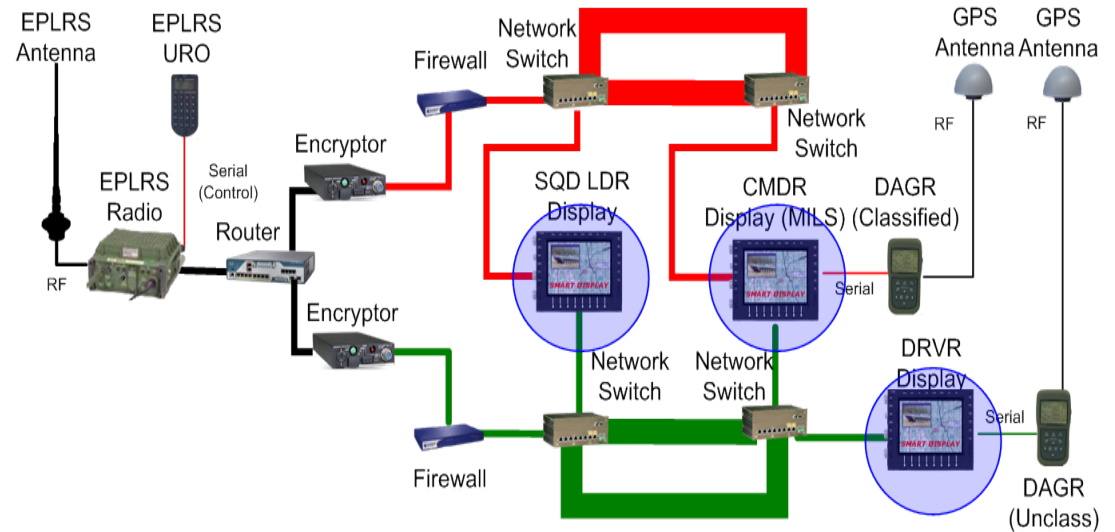
Ethernet Data Bus Platform Network



- Gigabit Ethernet Switches with copper media
- High bandwidth connections within the vehicle

Shared Smart Displays

- Displays w/custom presentation of information
- Touch screens for user input (WMI)
- Processing and data storage capability



October 2009 Stryker Validation Design

Consolidated Physical View

